



INDEX

ALPEK AT A GLANCE

STRATEGY AND COMPETITIVENESS

FINANCIAL RESULTS

ESG PROGRESS

RELEVANT EVENTS

THE CASE FOR PET

APPENDIX



ALPEK HOLDS LEADING POSITIONS ACROSS TWO MAIN SEGMENTS



PFT Sheet



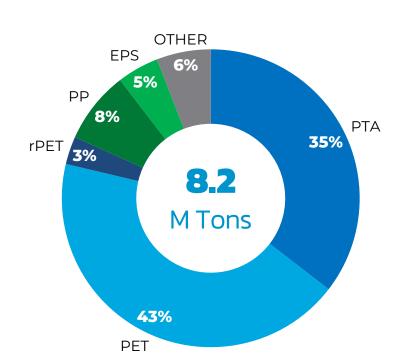
& Fertilizers





OUR GLOBAL FOOTPRINT

CAPACITY BY PRODUCT





34 PLANTS

+5,500 EMPLOYEES WORLDWIDE





INDEX

ALPEK AT A GLANCE

STRATEGY & COMPETITIVENESS

FINANCIAL RESULTS

ESG PROGRESS

RELEVANT EVENTS

THE CASE FOR PET

APPENDIX



INVESTMENT THESIS

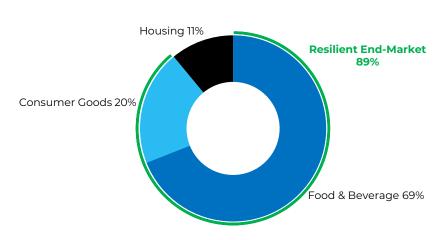
- Leadership positions in attractive markets in the Americas
- Focus on **efficiency, low costs, quality &**service
- Cyclical businesses, with high potential for cash flow generation
- Achieving growth and dividend payments,
- maintaining solid financial strength and investment grade
- Experienced management to navigate industry cycles
- Commitment and progress on ESG



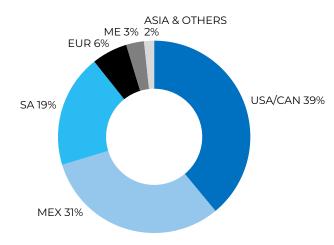
RESILIENT END-MARKETS ACCOUNT FOR 89% OF VOLUME

95% of sales are dollar-based

Volume by Industry 2023



Sales Geography 2023



Food

Kraft Heinz







Personal







DANONE











Beverage









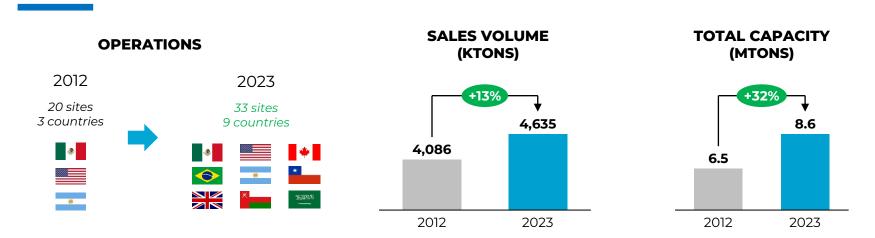








GROWTH THROUGH KEY STRATEGIC ACQUISITIONS







LONG-TERM STRATEGY BASED ON 3 KEY PILLARS

STRENGTHEN CORE BUSINESS



Global Cost Improvement

Zero-Based Budgeting & process innovation (Mainly Operations, Logistics & SG&A)



Value-added Products

Shift to products with higher margins & barriers to entry (PET, Copolymers and others)



Footprint Optimization

Ensure global production grows across optimal sites & logistic networks



3 STRATEGIC & FOCUSED GROWTH



Value Chain Integration

Grow capacity selectively & integrate into value chain (Px, EPS)



Product Innovation

New products & business lines (Natural Gas Commercializatio n, Biovento® & others)



M&A Opportunities

Seize opportunistic growth focused on synergies and geographic diversification



CAPTURE ESG-RELATED OPPORTUNITIES



Foster Product Circularity

Increase mechanical (PET) & chemical recycling (PP, EPS) capacity through organic growth, M&A and Open Innovation to reach ESG goals. Offer biodegradable alternatives for EPS & PP



Value-Creation in CO2 Emissions Reduction

Pursue opportunities & participate in new markets associated with reaching carbon neutrality before 2050 (Renewable energy, Green hydrogen, CO₂ capture, Carbon offsetting)

MANAGEMENT WITH 25+ YEARS AVERAGE EXPERIENCE

Clear strategy & culture of empowerment ensure efficient operations



Jorge Young CEO (34)



José Carlos Pons CFO (27)



Teresa Quintero CHRO (14)



Alejandro Llovera President Polyester (39)



Alejandro Alanis President Polypropylene (25)



Andreas Plettner President EPS (25)



David Coindreau President Chemicals (18)



Roberto Blanco President Natural Gas (21)



INDEX

ALPEK AT A GLANCE
STRATEGY & COMPETITIVENESS

FINANCIAL RESULTS

ESG PROGRESS

RELEVANT EVENTS

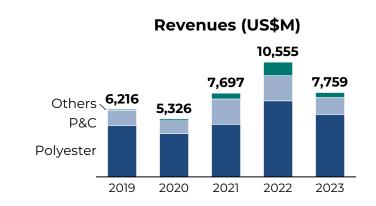
THE CASE FOR PET

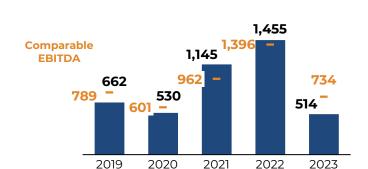
APPENDIX



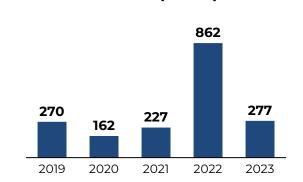
FINANCIAL RESULTS







Reported EBITDA (US\$M)



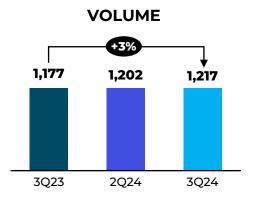
CAPEX (US\$M)

3Q24 FINANCIAL RESULTS

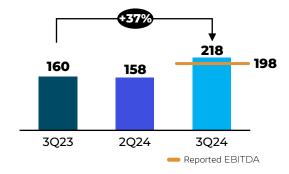
VOLUME **1.22M TONS**+3% YoY | +1% QoQ

\$218M

+37% YoY | +38% QoQ



COMPARABLE EBITDA

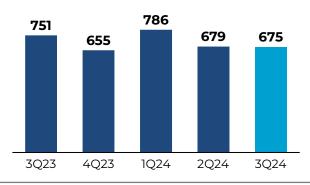


- Stable regional demand for both of our segments
- Slight reference margins expansion driven by higher ocean container freight costs
- Comp. EBITDA exceeded our expectations for the quarter

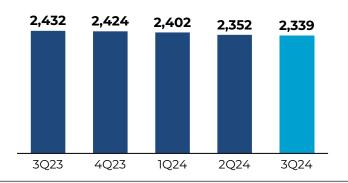


BALANCE SHEET ACCOUNTS

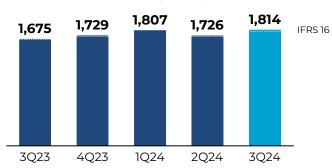
Net Working Capital (US\$M)



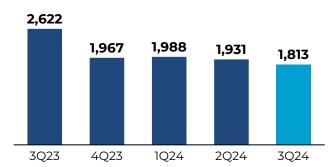
Property, Plant and Equipment (US\$M)



Net Debt (US\$M)

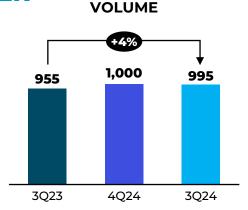


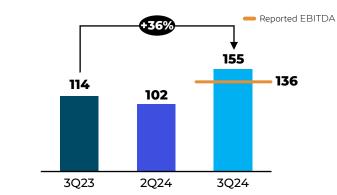
Stockholders' Equity (US\$M)



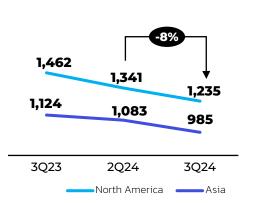
3Q24 RESULTS: POLYESTER

- Volume +4% YoY due to steady demand levels
- Enhanced performance supported by better reference margins, high freight costs, and lower raw material prices

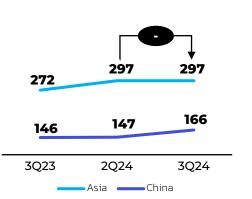




COMPARABLE EBITDA



PX PRICES



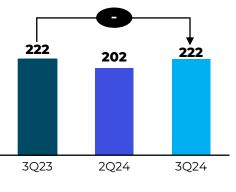
REFERENCE MARGINS

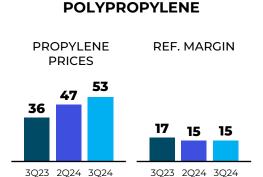
3Q24 RESULTS: PLASTICS & CHEMICALS

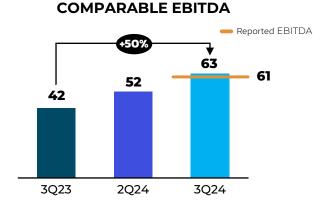
- Volume improvement from regional demand, particularly for EPS
- Improvement in Comp. EBITDA driven by the recovery of reference margins, particularly for EPS, and normalized operations in Altamira

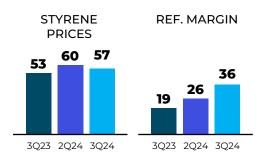


VOLUME



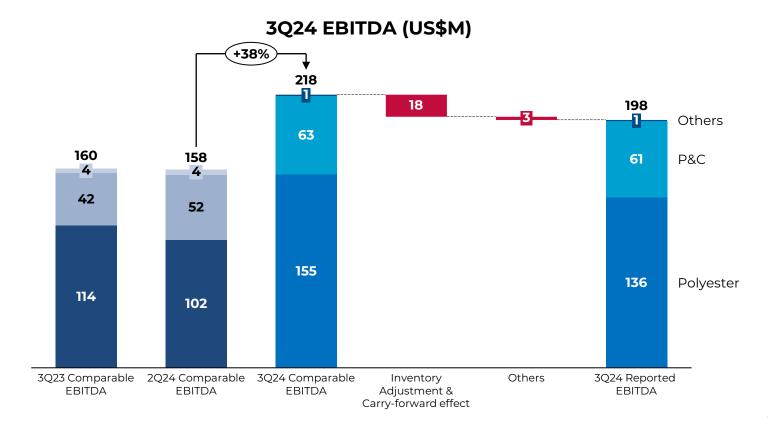






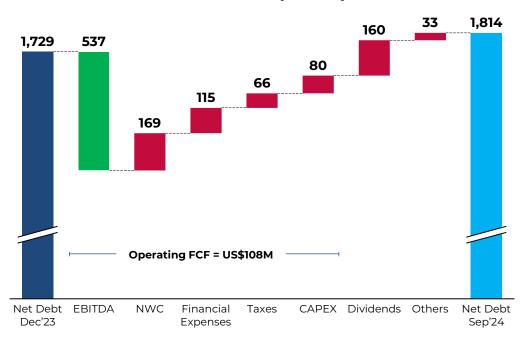
EPS

EBITDA BREAKDOWN



FREE CASH FLOW GENERATION

FCF YTD (US\$M)



NWC

Investment of \$43M in 3Q24, as lower raw material prices were offset by higher volume

-\$169

CAPEX

Mainly from scheduled maintenance and on track with Revised Guidance



DIVIDENDS

Dividend to Shareholders of \$132M in September

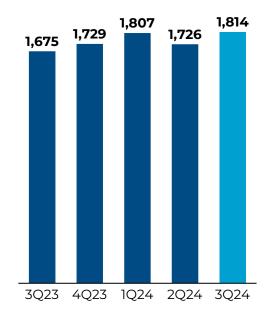


(YTD US\$M)

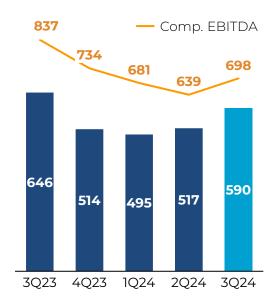


NET DEBT & LEVERAGE

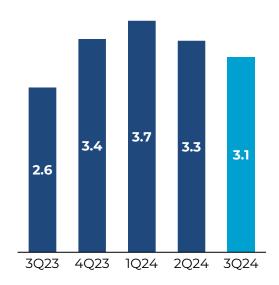
Net Debt (US\$M)



LTM EBITDA (US\$M)

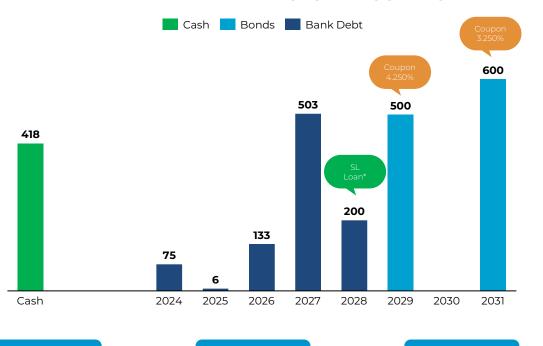


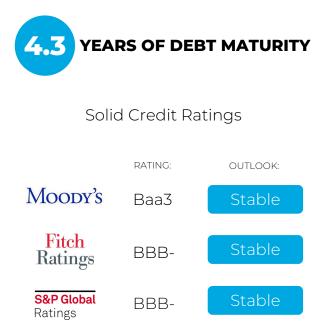
LEVERAGE (TIMES)



HEALTHY BALANCE SHEET

Consolidated Debt Profile (Sep. 2024) (US\$M)





Net Debt: US\$1,814M Gross Debt: US\$2,233M Available Comm. Credit Lines US\$575M



INDEX

ALPEK AT A GLANCE

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FINANCIAL RESULTS

ESG PROGRESS

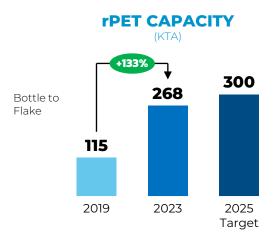
RELEVANT EVENTS

THE CASE FOR PET

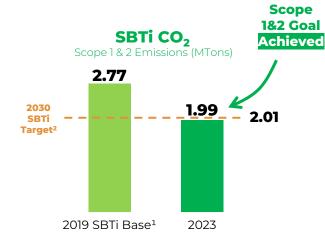
APPENDIX



SIGNIFICANT PROGRESS TOWARDS OUR MAIN ESG TARGETS



+17%
Recycled PET volume



28%CO₂ Emissions Reduction

27% of our electricity consumption comes from carbon-free energy



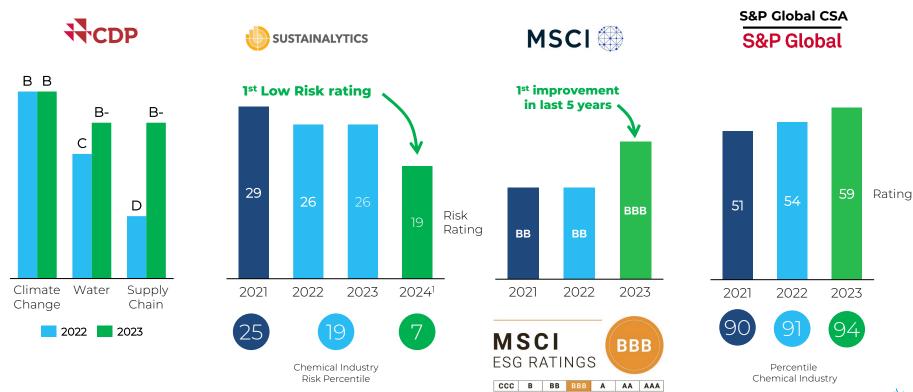
O Accidents

Across 12 Plants

+3 YearsWithout Accidents in PP
Business



IMPROVEMENT IN OUR ESG RATINGS



ALPEK'S RECOGNITION THROUGHOUT THE YEARS

ESG RECOGNITION

BlackRock.





S&P Dow Jones Indices

A Division of S&P Global

Investor Stewardship

Only Mexican company featured by Blackrock in 2021 for FSG efforts

Investor Recognition

3rd Place FSG in Latin America in the Oil & Gas sector

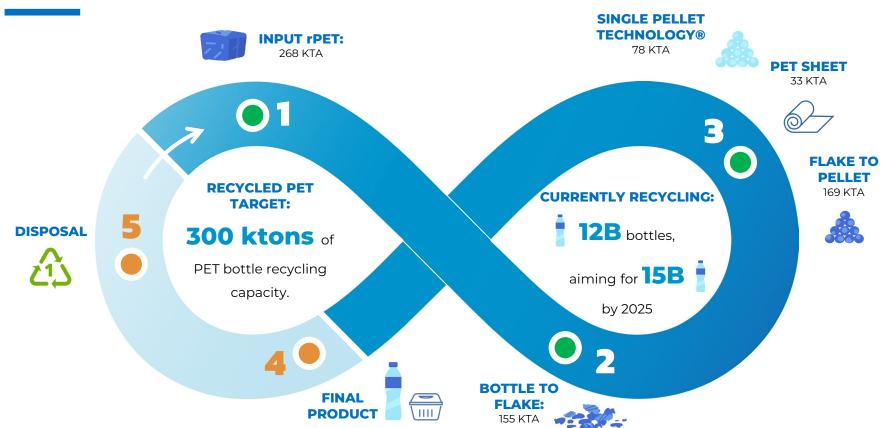
Winner as **Leader Company** in Sustainable Innovation

Winner in the Innovation Category for its commitment & progress in rPET

Supplier Award

Inclusion in its Total Mexico FSG S&P Index

ALPEK HOLDS LEADING POSITION IN PRET IN THE AMERICAS



DEVELOPING RECYCLED EPS

Today we already have:

RECYCLED AND DEGRADABLE EPS SOLUTIONS¹

PLANS TO CONTINUE BUILDING RECYCLED CAPACITY

PARTNERSHIPS TO IMPROVE EPS COLLECTION (cyclyx)

PRODUCTS CERTIFIED COMPILING GLOBAL SUSTAINABILITY AND CIRCULARITY STANDARDS:





ISCC PLUS:

Certified to offer 4 EPS products with 100% Biobased raw material

SCS (RECYCLED CONTENT):

Certified to offer a minimum of 25% for rPEK

TARGET:

"By 2030, Styropek commits to offer up to 30% of recycled and/or bio-based content in packaging products and expand its portfolio of highly energy-efficient products for thermal insulation applications in the construction sector up to 100%."



NEW PRODUCT: BIOVENTO®

Organic fertilizer produced with microorganisms

5 QUALITY PROPERTIES:

- Turns nitrogen in the air into nutrients that plants easily absorb
- Increases crop production and quality with fastassimilating nitrogen (100% yield)
- · Focused on the organic foods market
- Outstanding performance in customer fields
- Certificate approved to use for safety in cropping regulations

Biovento® received all necessary government approvals to begin commercialization in 2024.





INDEX

ALPEK AT A GLANCE

STRATEGY & COMPETITIVENESS

FINANCIAL RESULTS

ESG PROGRESS

RELEVANT EVENTS

THE CASE FOR PET

APPENDIX

COST STRUCTURE IMPROVEMENT

PHASE 1: COMPLETED

PHASE 2

ACTION:

MTY Site Footprint Optimization

Improved Power Supply Agreements

Organizational Restructuring

EPS Footprint Optimization

EXECUTION:

Completed

Completed

Completed

In Progress

\$100M / Year

(Cost Reductions)

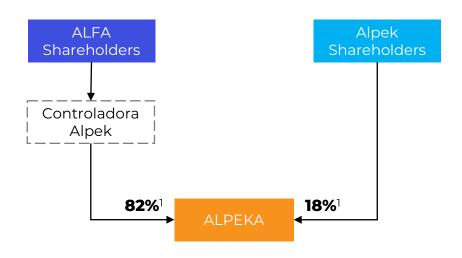
Foreign trade initiatives

Focus on Cash Flow

Sale of non-strategic assets

ALFA SHAREHOLDERS APPROVED ALPEK SPIN-OFF

- Controladora Alpek will be constituted by ALFA as the spun-off company, listed in the Bolsa Mexicana de Valores
- ALFA plans to transfer all its Alpek shares, certain assets, liabilities and capital to Controladora Alpek
- ALFA Shareholders will receive one share of Controladora Alpek for each of their ALFA shares



ALPEK STRUCTURE

By 2025-2026 the goal is to merge Controladora Alpek and Alpek into a single share

ALPEK SPIN-OFF TIMELINE



- Greater Stock Liquidity
- Highly Experienced Mgmt Team
- BoD & Management Unchanged

- Improved Governance
- Broader Investor Outreach



2024 REVISED GUIDANCE

METRICS	UNITS	REVISED '24 GUIDANCE	ORIGINAL '24 GUIDANCE	CHANGE (%)
Comparable EBITDA ¹	US\$M	675	600	13
CAPEX	US\$M	150	200	(25)

• Solid domestic demand and higher freight costs in the quarter led to a positive outlook for full-year results





INDEX

ALPEK AT A GLANCE

STRATEGY & COMPETITIVENESS

FINANCIAL RESULTS

ESG PROGRESS

RELEVANT EVENTS

THE CASE FOR PET

APPENDIX

IT'S IMPORTANT TO KNOW: NOT ALL PLASTICS ARE THE SAME





PET is #1 for a reason

- 1 100% RECYCLABLE
- 2 RECYCLED AT HIGH RATES
- ONLY PLASTIC THAT CAN BE REMADE BACK TO ITS ORIGINAL PURPOSE

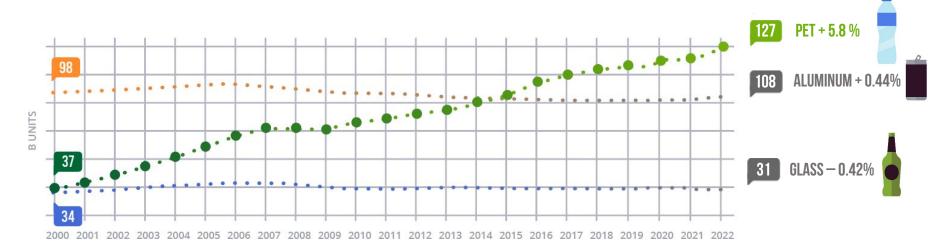
HOWEVER, THEY ALL GET BUNDLED TOGETHER,
SO LET'S BUILD THE CASE FOR PET!





THE LEADING BEVERAGE PACKAGING MATERIAL, CAGR OF 5.8% SINCE 2000

BEVERAGE PACKAGING INDUSTRY UNITS BY SUSTRATE (B UNITS)



PET'S CARBON FOOTPRINT IS 80% LOWER THAN GLASS OR ALUMINUM

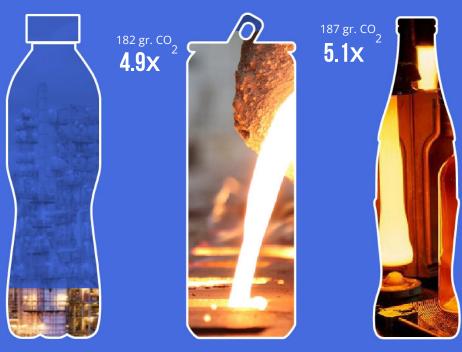
WHICH MAKES IT THE RIGHT CHOICE FOR THE ENVIRONMENT (YES, REALLY)

Let's put it into perspective»



37 gr. CO₂

THERE'S A BIG DIFFERENCE WHEN LOOKING AT A NEW BOTTLE...



CARBON FOOTPRINT OVER LIFECYCLE, PER 355 ML. BOTTLE.

PET'S CARBON FOOTPRINT IS 80% LOWER THAN GLASS OR ALUMINUM

WHICH MAKES IT THE RIGHT CHOICE FOR THE ENVIRONMENT (YES, REALLY)

Let's put it into perspective»



10 gr. CO₂

...THAT GETS EVEN BIGGER WHEN USING RECYCLED MATERIALS!



CARBON FOOTPRINT OVER LIFECYCLE, PER 355 ML. BOTTLE.

JUST THINK ABOUT THE TEMPERATURE **NEEDED TO PRODUCE PET VS. ALUMINUM OR GLASS:**

GLASS IS MADE AT TEMPERATURES HOTTER THAN LAVA. 2,800°F





TEMPERATURE HOTTER THAN THE SURFACE OF VENUS

1,200°F





INDEX

ALPEK AT A GLANCE

STRATEGY & COMPETITIVENESS

FINANCIAL RESULTS

ESG PROGRESS

THE CASE FOR PET

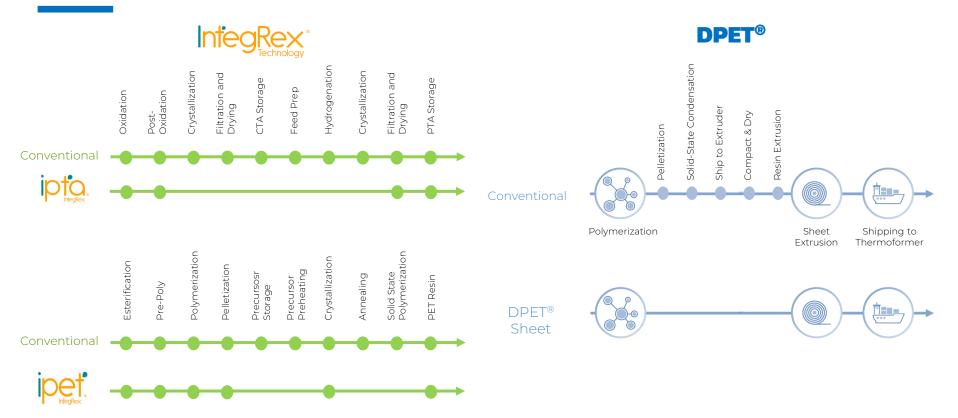
RELEVANT EVENTS





STATE-OF-THE-ART TECHNOLOGY

Low-cost production & Patents



OUR GLOBAL FOOTPRINT

			PE	:T		rPET				
Country	Site	PTA	Resin	Sheet	Flake	Pellet	SPT	PP	EPS	Other
Mexico (2,790)	Altamira	1,000						640	240	
	Cosoleacaque	610	185				15			
(2,730)	Lerma									100
	Fayetteville, NC		170		64					
	Columbia, SC	640	725							
	Bay St. Louis, MS		430				15			
USA	Richmond, IN				66	31				
(2,583)	Darlington, SC					26				
(2,500)	Monaca, PA								123	
	Painesville, OH								45	
	Cincinnati, OH			33						
	Reading, PA				115	49				
Canada (144)	Montreal		144							
A + :	Zárate		190							
Argentina (246)	Pacheco				22	15				
(240)	General Lagos								19	
Brazil	Guaratingueta								46	
(1,136)	Ipojuca	640	450							
	Santiago									5
Chile	Puerto Montt									2
(28)	Punta Arenas									1
	Concon								20	
Oman (1,072)	Salalah		576	400		48	48			
Saudi Arabia (11)	Riyadh									- 11
UK (220)	Wilton		220							
Capacit	ty Kta:	2,890	3,090	433	268	169	78	640	493	119

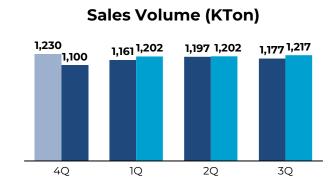
OUR VALUE CHAIN Malpek 0.66 ton PX 0.84 ton PTA per ton PTA per ton PET PET PARAXYLENE PTA 0.80 ton **PET SHEET** Ethylene BENZENE per ton EO 0.06 ton Pentane per ton EPS THERMOFORM PACKAGING 0.79 ton Benzene PET SHEET 0.94 ton Styrene per ton EPS per ton Styrene CRACKER 0.29 ton Ethylene (From Natural Gas) per ton Styrene **EPS** 0.72 ton EO per ton MEG 0.34 ton MEG per ton PET CRACKER ETHYLENE OXIDE MONOETHYLENE GLYCOL 1.01 ton Propylene per ton PP

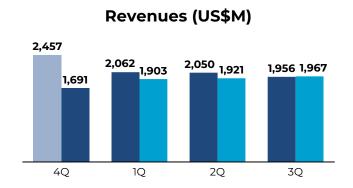
LATEST QUARTER RESULTS

RESULTS AND KEY METRICS

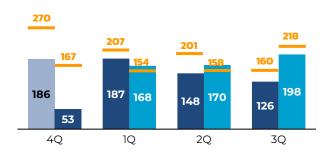
	3Q24	2Q24	3Q23	QoQ%	YoY%	YTD24	YTD23	Ch.%
Volume ¹ (ktons)	1,217	1,202	1,177	1	3	3,621	3,535	2
Polyester	995	1,000	955	(1)	4	2,985	2,878	4
Plastics & Chemicals	222	202	222	10	-	636	657	(3)
Revenues	1,967	1,921	1,956	2	1	5,792	6,068	(5)
Polyester	1,420	1,425	1,483	-	(4)	4,240	4,504	(6)
Plastics & Chemicals	444	399	372	11	19	1,241	1,214	2
Others	103	98	101	5	2	311	350	(11)
Reported EBITDA	198	170	126	16	58	537	461	16
Polyester	136	122	79	12	73	367	260	41
Plastics & Chemicals	61	44	43	40	41	161	197	(18)
Others	1	5	4	(82)	(74)	8	4	108
Comparable EBITDA ²	218	158	160	38	37	531	568	(7)
Polyester	155	102	114	51	36	364	374	(3)
Plastics & Chemicals	63	52	42	21	50	158	189	(17)
Others	1	4	4	(76)	(73)	9	4	121
Net Income	00	42	(00)	104	200	47	(4)	C 00F
(Controlling Interest)	26	13	(26)	104	200	47	(1)	6,205
CAPEX	24	22	38	7	(38)	80	165	(52)
Net Debt	1,814	1,726	1,675	5	8			
Net Debt / EBITDA ³	3.1	3.3	2.6					

RESULTS BY QUARTER

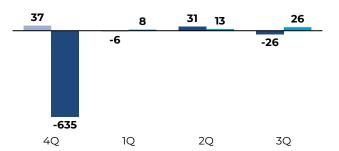




Reported EBITDA (US\$M)



Majority Net Income (US\$M)

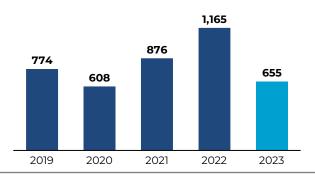




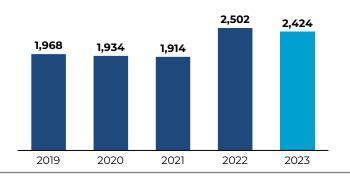
— Comparable EBITDA

BALANCE SHEET ACCOUNTS

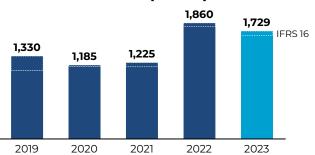




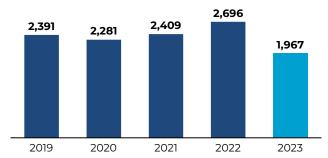
Property, Plant and Equipment (US\$M)



Net Debt (US\$M)

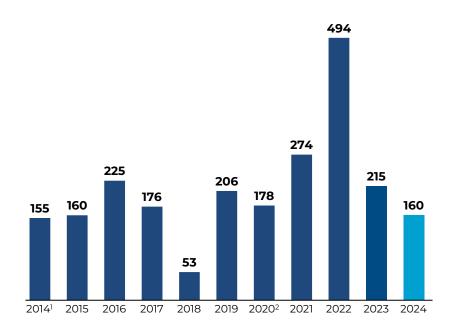


Stockholders' Equity (US\$M)

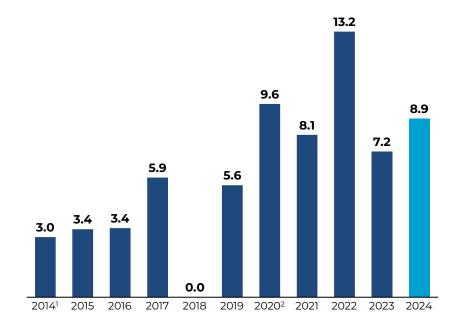


DIVIDENDS

Total Dividends (US\$M)



Dividend Yield (%)



LATEST QUARTER RESULTS

CASH FLOW

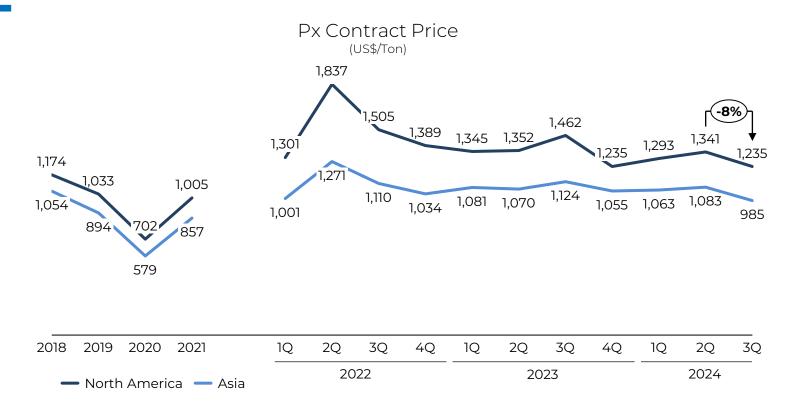
	3Q24	2Q24	3Q23	QoQ%	YoY%	YTD24	YTD23	Ch.%
EBITDA	198	170	126	16	58	537	461	16
Net Working Capital & Others	(43)	34	214	(226)	(120)	(169)	432	(139)
CAPEX	(24)	(22)	(38)	(7)	38	(80)	(165)	52
Financial Expenses	(38)	(40)	(46)	5	17	(115)	(132)	13
Income Tax	(7)	(26)	(35)	73	79	(66)	(188)	65
Dividends	(140)	(20)	(15)	(600)	(836)	(160)	(200)	20
Payment to affiliated companies	(11)	1	1	(1,112)	(2,090)	(11)	(3)	(289)
Other Sources / Uses	(24)	(15)	(2)	(60)	(999)	(22)	(20)	(13)
Decrease (Increase) in Net Debt	(89)	82	204	(209)	(144)	(86)	185	(146)

NET INCOME

	3Q24	2Q24	3Q23	QoQ%	YoY%	YTD24	YTD23	QoQ%
Consolidated Net Income (loss)	37	16	(19)	130	295	73	42	73
Non-Controlling Interest	11	3	7	225	65	26	43	(39)
Controlling interest	26	13	(26)	104	200	47	(1)	6,205
Earnings per Share (U.S. \$)	0.01	0.01	(0.01)	104	200	0.02	0.00	6,206
Avg. Outstanding Shares (million)*	2,107	2,107	2,107	-	-	2,107	2,107	-

RELEVANT REFERENCES | PARAXYLENE

Px disconnection decreased to \$250 per ton



RELEVANT REFERENCES | INTEGRATED PET MARGINS

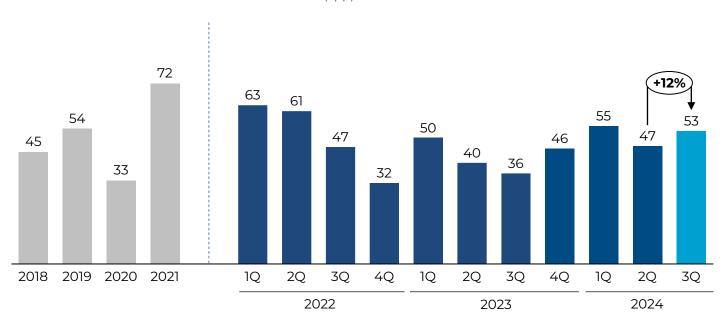
Asian ref. margins remain stable, while Chinese ref. margins increased





RELEVANT REFERENCES | PROPYLENE

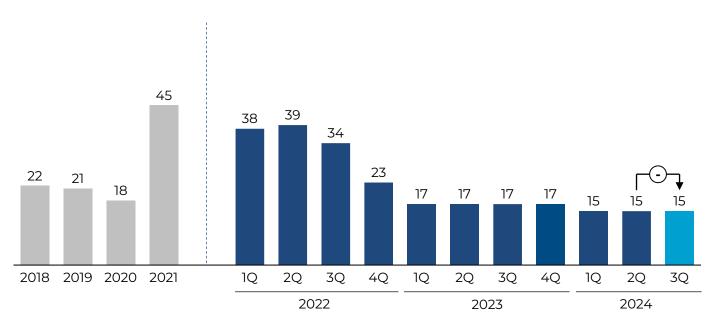




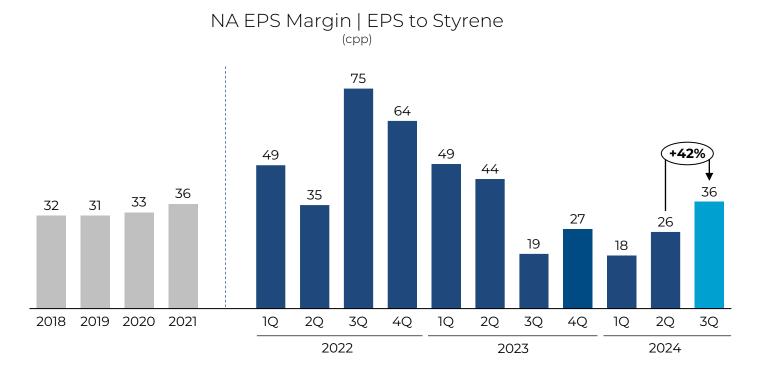
RELEVANT REFERENCES | POLYPROPYLENE MARGINS

Margins remain flat



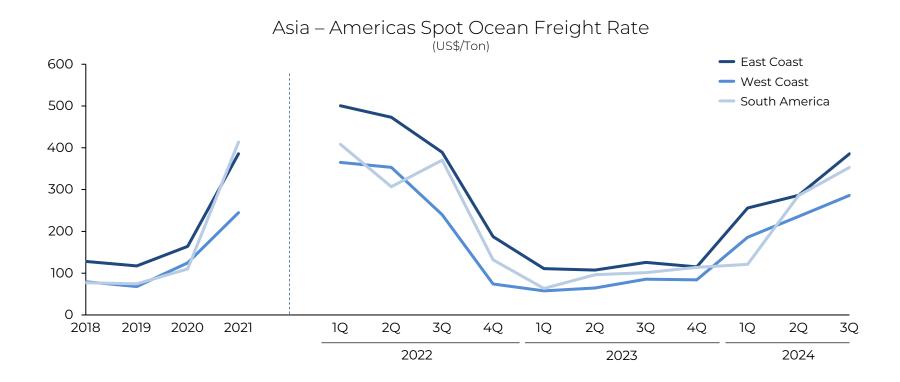


RELEVANT REFERENCES | EPS REFERENCE MARGINS



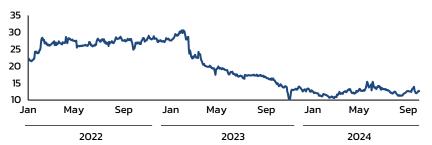
OCEAN FREIGHT PRICES

Highest levels seen since 2022, with a downward trend towards quarter-end

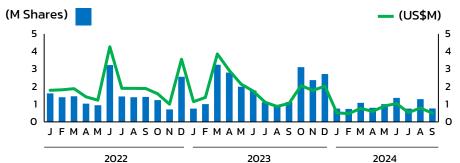


STOCK HIGHLIGHTS (BMV: ALPEK)

Daily Stock Price (MXN)



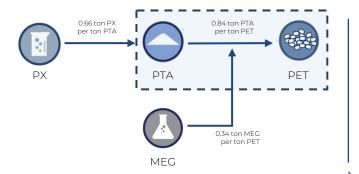
Daily Average Traded Shares & Value (M Shares)



Valuation	2021	2022	2023	3Q24
Market Cap. (US\$M)	2,282	2,810	2,208	1,376
Net Debt (US\$M)	1,225	1,860	1,729	1,814
EBITDA LTM (US\$M)	1,145	1,455	514	590
Enterprise Value / EBITDA	3.3	3.4	8.2	5.9
Price / Earnings	4.5	<i>3.6</i>	<i>-3.8</i>	<i>-2.5</i>
Price per Share (MXN)	21.92	26.84	18.61	12.36
Exchange Rate (MXN/USD)	20.28	20.13	17.77	18.92

HOW TO: INTEGRATED PET REFERENCE MARGINS

Methodology based on public information (Bloomberg)



Product Bloomberg Ticker	Unit	Price (Illustrative)
PET MERSPENA Index	US\$ / PET ton	890
PTA PTI Comdty	US\$ / PTA ton	710
Px MATSXSEA Index	US\$ / Px ton	785
MEG POLIMESE Index	US\$ / MEG ton	610

Three-Step Guide



3 247 86 0.84 192 US\$/PET ton US\$/PET ton PTA ton/PET ton US\$/PTA ton

One-Step Shortcut









Result



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